

FINANCIAL STATEMENTS
AUGUST 31, 2020 AND 2019

Contents August 31, 2020 and 2019

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Independent Auditor's Report

To the Board of Directors of Easter Seals Massachusetts, Inc.:

Report on the Financial Statements

We have audited the accompanying financial statements of Easter Seals Massachusetts, Inc. (a Massachusetts corporation, not for profit) which comprise the statements of financial position as of August 31, 2020 and 2019, and the related statements of activities and changes in net assets, cash flows and functional expenses for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Easter Seals Massachusetts, Inc. as of August 31, 2020 and 2019, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Westborough, Massachusetts December 9, 2020

Statements of Financial Position August 31, 2020 and 2019

Assets	2020	2019
Current Assets:		
Cash	\$ 2,065,292	\$ 472,523
Program fees receivable	453,851	1,219,966
Grants and contributions receivable	734,668	654,658
Prepaid expenses and other	214,573	60,813
Total current assets	3,468,384	2,407,960
Restricted Cash	498,661	507,746
Investments	6,832,777	5,707,734
Assets Held for Others	627,271	618,384
Property and Equipment, net	105,521	149,768
Total assets	\$ 11,532,614	\$ 9,391,592
Liabilities and Net Assets	_	
Current Liabilities:		
Accounts payable and accrued expenses	\$ 868,473	\$ 829,727
Current portion of note payable	107,038	102,999
Current portion of pension benefit obligation	360,000	300,000
Deferred revenue	761,876	589,340
Total current liabilities	2,097,387	1,822,066
Note Payable, net of current portion	345,046	425,880
Assets Held for Others	627,271	618,384
Pension Benefit Obligation, net of current portion	1,993,447	2,207,717
Total liabilities	5,063,151	5,074,047
Net Assets:		
Without donor restrictions:		
Operating	4,286,424	2,386,190
Property and equipment	105,521	147,644
Board designated	260,000	260,000
Total without donor restrictions	4,651,945	2,793,834
With donor restrictions	1,817,518	1,523,711
Total net assets	6,469,463	4,317,545
Total liabilities and net assets	\$ 11,532,614	\$ 9,391,592

Statements of Activities and Changes in Net Assets For the Years Ended August 31, 2020 and 2019

	2020			2019		
	Without Donor	With Donor		Without Donor	With Donor	
	Restrictions	Restrictions	Total	Restrictions	Restrictions	Total
Operating Revenue and Other Support:						
Program fees	\$ 5,667,377	\$ -	\$ 5,667,377	\$ 9,147,324	\$ -	\$ 9,147,324
Government grants	4,439,994	-	4,439,994	4,289,185	-	4,289,185
Grants and contributions	2,657,590	38,615	2,696,205	534,448	10,000	544,448
Legacies and bequests	822,781	-	822,781	11,499	-	11,499
Special events	356,962	-	356,962	458,856	-	458,856
Donated goods and services	14,070	-	14,070	217,010	-	217,010
Net assets released from restrictions	-	-	-	4,501	(4,501)	-
Total operating revenue and other support	13,958,774	38,615	13,997,389	14,662,823	5,499	14,668,322
Operating Expenses:						
Program services	10,958,184	-	10,958,184	12,375,653	-	12,375,653
General and administrative	1,501,101	-	1,501,101	1,506,880	-	1,506,880
Fundraising	497,291	-	497,291	677,204	-	677,204
Total operating expenses	12,956,576	-	12,956,576	14,559,737	-	14,559,737
Changes in net assets from operations	1,002,198	38,615	1,040,813	103,086	5,499	108,585
Non-Operating Revenue (Expense):						
Net investment return	877,687	255,192	1,132,879	233,246	15,323	248,569
Pension-related change other than periodic						
pension cost	(21,774)	-	(21,774)	(513,017)	-	(513,017)
Total non-operating revenue (expense)	855,913	255,192	1,111,105	(279,771)	15,323	(264,448)
Changes in net assets	1,858,111	293,807	2,151,918	(176,685)	20,822	(155,863)
Net Assets:						
Beginning of year	2,793,834	1,523,711	4,317,545	2,970,519	1,502,889	4,473,408
End of year	\$ 4,651,945	\$ 1,817,518	\$ 6,469,463	\$ 2,793,834	\$ 1,523,711	\$ 4,317,545

Statements of Cash Flows For the Years Ended August 31, 2020 and 2019

	2020	2019
Cash Flows from Operating Activities:		
Changes in net assets	\$ 2,151,918	\$ (155,863)
Adjustments to reconcile changes in net assets to net cash	Ψ =/=0=/0=0	4 (200)000)
provided by operating activities:		
Depreciation	44,247	39,438
Bad debt	32,236	39,569
Net realized and unrealized gains on investments	(1,040,934)	(165,614)
Change in pension benefit obligation	200,730	738,805
Loss on disposal of property and equipment	, -	12,400
Changes in operating assets and liabilities:		•
Program fees receivable	733,879	254,943
Grants and contributions receivable	(80,010)	116,389
Prepaid expenses and other	(153,760)	4,129
Accounts payable and accrued expenses	38,746	(55,418)
Deferred revenue	172,536	584,340
Net cash provided by operating activities	2,099,588	1,413,118
Cash Flows from Investing Activities:		
Proceeds from sales of investments	507,191	786,141
Purchase of investments	(591,300)	(864,561)
Purchase of property and equipment	<u> </u>	(7,440)
Net cash used in investing activities	(84,109)	(85,860)
Cash Flows from Financing Activities:		
Principal payments on notes payable	(76,795)	(97,992)
Pension benefit contribution	(355,000)	(325,000)
Net cash used in financing activities	(431,795)	(422,992)
Net Change in Cash, Cash Equivalents and Restricted Cash	1,583,684	904,266
Cash, Cash Equivalents and Restricted Cash:		
Beginning of year	980,269	76,003
End of year	\$ 2,563,953	\$ 980,269
Supplemental Disclosure of Cash Flow Information:		
Cash paid for interest	\$ 25,486	\$ 38,151
Reconciliation of Cash, Cash Equivalents and Restricted Cash Reported Within the Statements of Financial Position:		
Cash	\$ 2,065,292	\$ 472,523
Restricted cash	498,661	507,746
Total cash, cash equivalents restricted cash	\$ 2,563,953	\$ 980,269

Statement of Functional Expenses
For the Year Ended August 31, 2020
(With Summarized Comparative Totals for the Year Ended August 31, 2019)

2020						2019			
		Program	Services			Support Services	3		
	Rehabilitation Services	Assistive Technology Services	Other Community Services	Total Program Services	General and Adminis- trative	Fundraising	Total Support Services	Total	Total
Personnel and Related Costs:									
Salaries and contracted services	\$ 3,961,992	\$ 1,393,516	\$ 2,664,624	\$ 8,020,132	\$ 863,715	\$ 277,997	\$ 1,141,712	\$ 9,161,844	\$ 10,194,285
Benefits	510,233	263,517	361,988	1,135,738	152,242	39,259	191,501	1,327,239	1,508,078
Payroll taxes	276,931	100,050	199,996	576,977	58,098	21,534	79,632	656,609	735,223
Total personnel and related costs	4,749,156	1,757,083	3,226,608	9,732,847	1,074,055	338,790	1,412,845	11,145,692	12,437,586
Other Operating Costs:									
Assistance to individuals	-	495,394	34,958	530,352	-	-	-	530,352	389,027
Occupancy	5,808	80,897	52,181	138,886	61,026	16,173	77,199	216,085	326,722
Equipment, software and repairs	214	62,664	25,005	87,883	66,453	25,800	92,253	180,136	231,945
Professional fees	3,679	1,394	41,243	46,316	67,690	46,153	113,843	160,159	150,227
Travel and transportation	35,375	32,653	13,221	81,249	4,887	5,540	10,427	91,676	154,190
Bank and other service fees	-	-	82,124	82,124	556	6,788	7,344	89,468	87,116
Telecommunications	12,927	3,643	3,517	20,087	59,478	1,207	60,685	80,772	108,216
Membership fees	-	-	76,864	76,864	-	-	-	76,864	74,066
Insurance	_	_	-	<u>-</u>	74,553	-	74,553	74,553	74,634
Depreciation	-	-	29,280	29,280	14,967	-	14,967	44,247	39,438
Special events	_	_	1,331	1,331	3,327	36,053	39,380	40,711	41,491
Bad debt	18,303	-	-	18,303	-	13,933	13,933	32,236	39,569
Postage and printing	202	3,640	6,754	10,596	18,731	1,390	20,121	30,717	31,157
Meetings and conferences	3,215	12,943	10,096	26,254	3,903	469	4,372	30,626	56,790
Books, dues, subscriptions and filing fees	8,647	3,074	9,851	21,572	8,748	261	9,009	30,581	33,232
Recruitment	20,530	1,079	2,358	23,967	5,925	-	5,925	29,892	42,541
Office supplies	7,228	4,363	7,230	18,821	7,129	1,100	8,229	27,050	15,627
Interest	· <u>-</u>	<u>-</u>	-	<u>-</u>	25,486	-	25,486	25,486	38,151
Other	791	1,062	1,423	3,276	3,187	3,634	6,821	10,097	23,243
Advertising and marketing materials		164	8,012	8,176	1,000		1,000	9,176	164,769
Total other operating costs	116,919	702,970	405,448	1,225,337	427,046	158,501	585,547	1,810,884	2,122,151
Total expenses	\$ 4,866,075	\$ 2,460,053	\$ 3,632,056	\$ 10,958,184	\$ 1,501,101	\$ 497,291	\$ 1,998,392	\$ 12,956,576	\$ 14,559,737

		Prograr	n Services					
	Rehabilitation Services	Assistive Technology Services	Other Community Services	Total Program Services	General and Adminis- trative	Fundraising	Total Support Services	Total
Personnel and Related Costs:								
Salaries and contracted services	\$ 4,729,824	\$ 1,317,980	\$ 2,962,790	\$ 9,010,594	\$ 785,773	\$ 397,918	\$ 1,183,691	\$ 10,194,285
Benefits	618,822	285,161	356,372	1,260,355	185,165	62,558	247,723	1,508,078
Payroll taxes	342,877	95,148	215,481	653,506	51,759	29,958	81,717	735,223
Total personnel and related costs	5,691,523	1,698,289	3,534,643	10,924,455	1,022,697	490,434	1,513,131	12,437,586
Other Operating Costs:								
Assistance to individuals	35	345,210	43,782	389,027	-	-	-	389,027
Occupancy	5,808	132,928	90,934	229,670	72,580	24,472	97,052	326,722
Equipment, software and repairs	47,006	27,284	63,151	137,441	63,062	31,442	94,504	231,945
Professional fees	1,954	2,990	64,397	69,341	68,206	12,680	80,886	150,227
Travel and transportation	68,175	43,226	19,260	130,661	8,088	15,441	23,529	154,190
Bank and other service fees	5,534	-	72,038	77,572	9,544	-	9,544	87,116
Telecommunications	34,946	4,607	4,473	44,026	61,895	2,295	64,190	108,216
Membership fees	-	-	74,066	74,066	-	-	-	74,066
Insurance	-	-	-	-	74,634	-	74,634	74,634
Depreciation	-	-	18,089	18,089	19,700	1,649	21,349	39,438
Special events	818	283	800	1,901	136	39,454	39,590	41,491
Bad debt	2,865	6,684	-	9,549	-	30,020	30,020	39,569
Postage and printing	407	2,894	9,741	13,042	10,427	7,688	18,115	31,157
Meetings and conferences	10,834	14,321	27,073	52,228	3,975	587	4,562	56,790
Books, dues, subscriptions and filing fees	11,673	1,496	6,302	19,471	13,040	721	13,761	33,232
Recruitment	19,941	-	9,040	28,981	13,560	-	13,560	42,541
Office supplies	660	2,849	4,051	7,560	7,462	605	8,067	15,627
Interest	-	-	-	-	38,151	-	38,151	38,151
Other	2,222	1,776	1,503	5,501	3,622	14,120	17,742	23,243
Advertising and marketing materials	66,521	18,536	58,015	143,072	16,101	5,596	21,697	164,769
Total other operating costs	279,399	605,084	566,715	1,451,198	484,183	186,770	670,953	2,122,151
Total expenses	\$ 5,970,922	\$ 2,303,373	\$ 4,101,358	\$ 12,375,653	\$ 1,506,880	\$ 677,204	\$ 2,184,084	\$ 14,559,737

Notes to Financial Statements August 31, 2020 and 2019

1. OPERATIONS AND NONPROFIT STATUS

Operations

Easter Seals Massachusetts, Inc. (the Organization) is a Massachusetts not-for-profit organization that provides services to ensure that children and adults with disabilities have equal opportunities to live, learn, work, and play. These services include rehabilitation services, recreational activities, employment and training services, technological assistance, advocacy, and public education programs that are provided in communities throughout Massachusetts. In addition, the Organization is the administrator of the Massachusetts Assistive Technology Loan Program (MATLP) (see Note 8). The Organization maintains its headquarters in Worcester, Massachusetts and has a technology and training center in Boston.

Nonprofit Status

The Organization is exempt from Federal income taxes as an organization (not a private foundation) formed for charitable purposes under Section 501(c)(3) of the Internal Revenue Code (IRC). The Organization is also exempt from state income taxes. Donors can deduct contributions made to the Organization within the requirements of the IRC.

2. SIGNIFICANT ACCOUNTING POLICIES

The Organization prepares its financial statements in accordance with generally accepted accounting standards and principles (U.S. GAAP) established by the Financial Accounting Standards Board (FASB). References to U.S. GAAP in these notes are to the FASB Accounting Standards Codification (ASC).

Recently Adopted Accounting Pronouncements

Statement of Cash Flows

In fiscal year 2020, the Organization adopted the provisions of FASB's Accounting Standards Update (ASU) No. 2016-18, *Statement of Cash Flows* (Topic 230). This ASU requires that a statement of cash flows explains the change during the period in the total cash, cash equivalents, and amounts generally described as restricted cash or restricted cash equivalents. Therefore, amounts generally described as restricted cash and restricted cash equivalents should be included with cash and cash equivalents when reconciling the beginning-of-period and end-of-period total amounts shown on the statement of cash flows. The amendments in the ASU do not provide a definition of restricted cash or restricted cash equivalents. The Organization has applied the provisions of ASU No. 2016-18 retrospectively to all periods presented. The adoption of ASU No. 2016-18 resulted in the following changes to the Organization's cash flow classification for the year ended August 31, 2019:

Statement of Cash Flows	2019 As Previously Reported	Effect of Adoption	2019 As Adjusted
Operating activities Investing activities Financing activities	\$ 1,413,118 (593,606) (422,992)	\$ - 507,746 	\$ 1,413,118 (85,860) (422,992)
Net change in cash, cash equivalents and restricted cash	<u>\$ 396,520</u>	<u>\$ 507,746</u>	\$ 904,266

Notes to Financial Statements August 31, 2020 and 2019

2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Recently Adopted Accounting Pronouncements (Continued)

Revenue Recognition - Revenue from Contracts with Customers

On September 1, 2019, the Organization adopted FASB's ASU No. 2014-09 (Topic 606), *Revenue from Contracts with Customers*. The standard's core principle is that an entity will recognize revenue when it transfers promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. This standard also includes expanded disclosure requirements that result in an entity providing users of financial statements with comprehensive information about the nature, amount, timing, and uncertainty of revenue and cash flows arising from the entity's contracts with customers. The Organization adopted Topic 606 using the modified retrospective method. Results for reporting periods beginning after September 1, 2019, are presented under Topic 606, while prior period amounts are not adjusted and continue to be reported in accordance with the Organization's historic accounting under Topic 605. As a result, fiscal year 2019 financial statements have not been restated and there was no cumulative-effect adjustment to operating net assets as of September 1, 2019.

Revenue Recognition - Contributions

On September 1, 2019, the Organization adopted FASB's ASU No. 2018-08, *Not-for-Profit Entities* (*Topic 958*): Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made. This ASU clarifies and improves guidance for contributions received and contributions made and provides guidance to organizations on how to account for certain exchange transactions. In addition, it clarifies whether a contribution is conditional. As a result, it enhances comparability of financial information among not-for-profit entities. The Organization adopted ASU No. 2018-08 using a modified retrospective method effective September 1, 2019. Under the modified retrospective method, this ASU only applies to agreements not completed or entered (revenue or expense that has not yet been recognized) as of September 1, 2019. As a result, the fiscal year 2019 financial statements are not restated and there was no cumulative-effect adjustment to opening net assets as of September 1, 2019.

Compensation - Retirement Benefits

Effective for the Organization in fiscal year 2020, FASB's ASU No. 2017-07, Compensation - Retirement Benefits (Topic 715), requires that an employer report the service cost component of net benefit costs in the same line items or items as other compensation costs arising from services rendered by the pertinent employees during the period. Additionally, the other components of net service benefit costs are required to be presented in the statement of activities and changes in net assets separately from the service cost component and outside a subtotal of income from operations. Adoption of this accounting pronouncement did not have a material effect on the Organization's fiscal year 2020 and 2019 financial statements.

Revenue Recognition

The Organization's primary sources of revenue include revenue from government grants and fees for services provided to schools, health care facilities and individuals. Amounts received under grants from various state and local agencies, grants and contributions, and legacies and bequests have been recorded in accordance with ASC Subtopic 958 (see above). Program fees and a portion of special events income are recorded in accordance with ASC Topic 606 (see above).

Notes to Financial Statements August 31, 2020 and 2019

2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Revenue Recognition (Continued)

In accordance with ASC Subtopic 958-605, *Revenue Recognition*, the Organization must determine whether a contribution (or a promise) is conditional or unconditional for transactions deemed to be a contribution. A contribution is considered to be a conditional contribution if an agreement includes a barrier that must be overcome and either a right of return of assets or a right of release of a promise to transfer assets exists. Indicators of a barrier include measurable performance-related barriers or other measurable barriers, a stipulation that limits discretion by the recipient on the conduct of an activity, and stipulations that are related to the purpose of the agreement. Topic 958 prescribes that the Organization should not consider probability of compliance with the barrier when determining if such awards are conditional and should be reported as refundable advance liabilities until such conditions are met. See Note 16 for disclosure of the Organization's conditional grants at August 31, 2020.

Revenue from Federal, state and private grant agreements, which are generally considered non-exchange transactions, are conditioned upon certain performance requirements and/or the incurrence of allowable qualifying expenses. Revenues are recognized upon meeting of said conditions. Funding received in advance of recognition is recorded as refundable advances.

At August 31, 2020, revenues from Federal, state and private grants approximating \$844,758, of which no amounts had been received in advance, have not been recognized in the accompanying financial statements because the conditions have not been met.

Grants and contributions are recorded as revenue when received or unconditionally pledged. Restricted grants and contributions are recorded as net assets with donor restrictions. Net assets with donor restrictions are released from restrictions as costs are incurred or time or program restrictions have been met. Donor restricted grants and contributions received and released in the same year are recorded as revenue without donor restrictions.

Legacies are recorded upon receipt. Bequests are recorded when there is an irrevocable right to the bequest and the proceeds are determinable.

Program Fees

The Organization generally measures revenue from exchange transactions based on the amount of consideration the Organization expects to be entitled for the transfer of goods or services to a customer, then recognizes this revenue when or as the Organization satisfies its performance obligations under a contract, except in transactions where U.S. GAAP provides other applicable guidance. The Organization evaluates its revenue recognition based on the five-step model under Topic 606: (1) Identify the contract with the customer; (2) Identify the performance obligations in the contract; (3) Determine the transaction price; (4) Allocate the transaction price to separate performance obligations; and (5) Recognize revenue when (or as) each performance obligation is satisfied.

Program fees revenue represents fees for rehabilitation, therapy, transitional assistive technology, student services and other services provided to schools, health care facilities, and individuals. Program fees contain a single performance obligation (hours of service) and revenue is recognized over time as the services are rendered (output method), provided that no significant obligations remain, and collection of the receivable is considered probable. Program fees are invoiced monthly and are due within thirty days of invoice.

Notes to Financial Statements August 31, 2020 and 2019

2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Revenue Recognition (Continued)

Program Fees (Continued)

When determining the transaction price of a contract, an adjustment is made if payment from a customer occurs either significantly before or significantly after performance, resulting in a significant financing component. Applying the practical expedient in ASC paragraph 606-10-32-18, the Organization does not assess whether a significant financing component exists if the period between when it performs its obligations under the contract and when the customer pays is one year or less. None of the Organization's contracts contained a significant financing component as of August 31, 2020.

Special Events

The Organization conducts special events in which a portion of the gross proceeds paid by attendees represents payment for the direct cost of the benefits received by the participant at the event - the exchange component, and a portion represents a contribution to the Organization. The Organization considers \$8,420 and \$37,025 to be the exchange component and \$348,542 and \$421,831 to be a contribution to the Organization for the years ended August 31, 2020 and 2019, respectively. Unless a verifiable objective means exists to demonstrate otherwise, the fair value of meals and entertainment provided at special events is measured at the actual cost to the Organization. The contribution component is the excess of the gross proceeds over the fair value of the direct donor benefit. Special event revenues and contributions are recognized in the period the event takes place.

Deferred Revenue

Deferred revenue consists of program fees received in advance of being earned (contract liability), as well as an advanced payment of approximately \$499,000 and \$510,000 related to the MATLP (see Note 8) as of August 31, 2020 and 2019, respectively.

Donated Goods and Services

Volunteers and other organizations contribute goods and services to the Organization in support of various aspects of its programs. These services are reflected in the accompanying financial statements based upon the estimated value assigned to them by the donating volunteers, agencies or by management. The value of these goods and services for the years ended August 31, 2020 and 2019, consists of the following:

	2020	2019
Office supplies	\$ 14,070	\$ -
Advertising Computers	-	143,373 71,875
Special event expense		1,762
	<u>\$ 14,070</u>	\$ 217,010

The Organization receives a significant amount of other volunteer services and donated goods in various aspects of its programs. The value of these goods and services is not reflected in the accompanying financial statements, since the value is not ascertainable and does not meet the criteria for ASC Subtopic, *Accounting for Contributions Received and Contributions Made*, in accordance with U.S. GAAP.

Notes to Financial Statements August 31, 2020 and 2019

2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Expense Allocation

The costs of providing program and other activities have been summarized on a functional basis in the statements of activities and changes in net assets, as well as the statements of functional expenses. Management has developed equitable methodologies for expense allocations that are carried out monthly. The Organization currently has five types of expenses that are allocated in this manner: depreciation, occupancy, benefits and payroll taxes, program service management, and general and administrative.

The expense allocation methodologies are based on the following:

- Depreciation the department purchasing or using the asset.
- Occupancy square footage utilized.
- Benefits and payroll taxes each department's weighted average of payroll expense for the month.
- Program service management allocated only to program service departments based on a weighted average of all direct expenses as established at the beginning of the budget year.
- General and administrative each department's weighted average of all direct expenses for the month.

Fair Value Measurements

The Organization follows the accounting and disclosure standards pertaining to ASC Topic, *Fair Value Measurements*, for qualifying assets and liabilities. Fair value is defined as the price that the Organization would receive upon selling an asset or pay to settle a liability in an orderly transaction between market participants.

The Organization uses a framework for measuring fair value that includes a hierarchy that categorizes and prioritizes the sources used to measure and disclose fair value. This hierarchy is broken down into three levels based on inputs that market participants would use in valuing the financial instruments based on market data obtained from sources independent of the Organization. Inputs refer broadly to the assumptions that market participants would use in pricing the financial instrument, including assumptions about risk. Inputs may be observable or unobservable. Observable inputs are inputs that reflect the assumptions market participants would use in pricing the financial instrument developed based on market data obtained from sources independent of the reporting entity. Unobservable inputs are inputs that reflect the reporting entity's own assumptions about the assumptions market participants would use in pricing the asset developed based on the best information available.

The three-tier hierarchy of inputs is summarized in the three broad levels as follows:

- Level 1: Inputs that reflect unadjusted quoted prices in active markets for identical assets at the measurement date.
- Level 2: Inputs other than quoted prices that are observable for the asset either directly or indirectly, including inputs in markets that are not considered to be active.
- Level 3: Inputs that are unobservable and which require significant judgment or estimation.

An asset or liability's level within the framework is based upon the lowest level of any input that is significant to the fair value measurement.

Notes to Financial Statements August 31, 2020 and 2019

2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Cash

Cash in the accompanying statements of financial position, and for purposes of the statements of cash flows, consists of cash on hand in the Organization's operating checking account and excludes brokerage cash in the investment portfolio (see Note 3).

Restricted Cash

Restricted cash consists of advanced payments from the Massachusetts Rehabilitation Commission for the Organization's MATLP (see Note 8). Restricted cash is presented as long-term based on the intended usage of the cash for the program.

Net Assets

Without Donor Restrictions

Net assets without donor restrictions include those net resources of the Organization that bear no external restrictions and are generally available for use by the Organization. The Organization has grouped its net assets without donor restrictions into the following categories:

Operating net assets represent net assets which are available for operations.

Property and equipment net assets represent amounts expended and resources available for property and equipment, net of related debt.

Board designated net assets represent amounts designated for the Richard LaPierre Fund which are directed by the Board of Directors for specific purposes. These funds consist of endowment (see Note 4) and non-endowment assets and can be spent with the approval of the Board of Directors.

With Donor Restrictions

Net assets with donor restrictions include resources accumulated through contributions and other inflows of assets with donor-imposed restrictions that either expire with the passage of time or can be fulfilled and removed by actions of the Organization pursuant to those restrictions. Such resources will be without donor restrictions when the requirements of the donor have been satisfied through expenditure for the specific purpose or program or through the passage of time. When donor restrictions have been met, net assets with donor restrictions are reclassified to net assets without donor restrictions and are reported in the statements of activities and changes in net assets as net assets released from restrictions. Net assets with donor restrictions also include assets which are intended to be held in perpetuity, and the related accumulated unspent appreciation and earnings on such restricted funds. In accordance with Massachusetts law, all earnings and appreciation of a donor restricted endowment are restricted until appropriated by the Board of Directors.

Statements of Activities and Changes in Net Assets

Transactions deemed by management to be ongoing, major, or central to the provision of program services are reported as operating revenue and other support and operating expenses in the accompanying statements of activities and changes in net assets. Non-operating revenue (expense) include investment and pension obligation activity.

Notes to Financial Statements August 31, 2020 and 2019

2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Program Fees Receivable and Allowance

Program fees receivable (contract assets) are stated at the unpaid balances. It is the Organization's policy to charge off uncollectible accounts receivable when management determines the balance will not be collected. Program fees receivable consist of the following as of August 31:

	2020	2019
Private payors Less - allowance for doubtful accounts	\$ 513,789 (59,938)	\$ 1,224,288 (4,322)
	<u>\$ 453,851</u>	\$ 1,219,966

Grants and Contributions Receivable and Allowance

Grants and contributions receivable consist of amounts committed by private donors and the Commonwealth of Massachusetts under government grant agreements. Grants and contributions are recorded at their net present value when unconditionally committed. An allowance for uncollectible grants and contributions receivable is recorded based on management's analysis of specific accounts and collection history. As of August 31, 2020 and 2019, no allowance for grants and contributions receivable was deemed necessary.

Investments and Investment Income

The Organization's investments in equity and debt securities are reported at fair value. If an investment is directly held by the Organization and an active market with quoted prices exists, the market price of an identical security is used to report fair value. Alternative investments are also reported at fair value. In accordance with the ASC Subtopic, *Investments in Certain Entities That Calculate Net Asset Value per Share (or Its Equivalent)*, the Organization used the alternative investment fund's net asset value per share to calculate and report the fair value of the alternative investment.

Realized and unrealized gains and losses are reflected in the accompanying statements of activities and changes in net assets and are included in net investment return. Investment income and realized and unrealized gains and losses on investments are included in net assets without donor restrictions unless the income or loss is restricted by donor or law.

Net investment return also includes investment income consisting of interest and dividends, net of investment advisory fees of \$19,346 and \$18,774 for the years ended August 31, 2020 and 2019, respectively. Interest income is recorded as earned and dividend income is recorded on the exdividend date.

Endowment

The Organization allocates investment income in accordance with donor restrictions and Massachusetts law, including the provisions of the Uniform Prudent Management of Institutional Funds Act (UPMIFA). UPMIFA requires the investment of endowments in good faith and with the care that an ordinarily prudent person in a like position would exercise under similar circumstances. It requires prudence in incurring investment costs, authorizing only costs that are appropriate and reasonable. Factors to be considered in investing are expanded to include, for example, the effects of inflation. UPMIFA emphasizes that investment decisions be made in relation to the overall resources of the Organization.

Notes to Financial Statements August 31, 2020 and 2019

2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Endowment (Continued)

The endowments include those net assets of donor-restricted funds that the Organization must hold in perpetuity or for a donor-specified period. The Organization's endowment consists of the General Endowment Fund, the Richard A. LaPierre Pioneer Fund (the Pioneer Fund) (see Note 9), and the Easter Seals Assistive Technology Endowment Fund, which supports the Organization's Assistive Technology program. Its endowment includes both donor-restricted endowment funds and funds designated by the Board of Directors to function as endowments. Net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law

Management of the Organization has interpreted UPMIFA as requiring the preservation of the fair value of the original gift, as of the gift date, of donor-restricted endowment funds absent explicit donor stipulations to the contrary.

In accordance with UPMIFA, the Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- Duration and preservation of the fund.
- Purposes of the Organization and the donor-restricted endowment fund.
- General economic conditions.
- Possible effects of inflation and deflation.
- Expected total return from income and the appreciation of investments.
- Organization's other resources.
- Organization's investment policies.

Funds with Deficiencies

From time-to-time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires in order to maintain the perpetual duration of the fund. Deficiencies of this nature are reported in net assets with donor restrictions and generally result from unfavorable market fluctuations. There were no deficiencies of this type as of August 31, 2020 and 2019.

Return Objectives and Risk Parameters

The Organization has adopted an investment policy for its endowment investments that attempts to provide a predictable stream of funding to programs supported by its endowment. This investment policy is continuously monitored by the Organization's Investment Committee. To satisfy its long-term rate-of-return objectives, the investment policy relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized gains and losses) and current yield (interest and dividends). The investment policy targets a diversified asset allocation that places a greater emphasis on equity-based investments, including mutual funds, to achieve its long-term return objectives within prudent risk constraints.

Notes to Financial Statements August 31, 2020 and 2019

2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Endowment (Continued)

Spending Policy

The donors have specified that income and appreciation on the Pioneer Fund may be spent to the extent that the Organization preserves the value of the original donations in constant dollars. Management estimates the constant dollar value based on changes in the United States Department of Labor Bureau of Statistics Consumer Price Index-All Urban Consumers (CPI-U). The entire constant dollar value of the Pioneer Fund has been classified as net assets with donor restrictions (see Note 9).

The donors have specified that up to fifty percent of the income and appreciation on the Easter Seals Assistive Technology Endowment Fund may be used for operations during the year. The Organization did not use any income to fund operations during the years ended August 31, 2020 and 2019.

In accordance with management's goal of building the value of the General Endowment Fund (see Note 9), none of the General Endowment Fund's accumulated appreciation or earnings have been appropriated for expenditure during the years ended August 31, 2020 and 2019.

Property and Equipment and Depreciation

Property and equipment acquisitions are recorded at cost, if purchased, or at fair value at the time of donation, if donated. The Organization's capitalization threshold is \$5,000 with a useful life of greater than one year. Depreciation of property and equipment is computed using the straight-line method over the following estimated useful lives:

Building and improvements 10 - 25 years Furniture and fixtures 3 - 10 years

Pension Plan

The Organization sponsors a noncontributory defined benefit pension plan. The Organization's policy is to fund the required contribution necessary to meet the present and future obligations of the plan (see Note 11).

Estimates

The preparation of financial statements in accordance with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Income Taxes

The Organization accounts for uncertainty in income taxes in accordance with ASC Topic, *Income Taxes*. This standard clarifies the accounting for uncertainty in tax positions and prescribes a recognition threshold and measurement attribute for the financial statements regarding a tax position taken or expected to be taken in a tax return. The Organization has determined that there are no uncertain tax positions which qualify for either recognition or disclosure in the financial statements at August 31, 2020 and 2019. The Organization's information returns are subject to examination by the Federal and state jurisdictions.

Notes to Financial Statements August 31, 2020 and 2019

2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Advertising and Promotional Costs

The Organization expenses advertising and promotional costs as incurred. During the years ended August 31, 2020 and 2019, the Organization incurred advertising expenses, including donated goods and services (see page 10), of \$9,176 and \$164,769, respectively, which are reflected as advertising and marketing materials in the accompanying statements of functional expenses.

Subsequent Events

Subsequent events have been evaluated through December 9, 2020, which is the date the financial statements were available to be issued. There were no events that met the criteria for recognition or disclosure in the financial statements.

3. INVESTMENTS

Investments are stated at fair value as of August 31, 2020 and 2019, and consist of the following:

	2020						
Investment Type	Level 1	Level 2	Level 3	Total			
Brokerage Cash	<u>\$ 120,132</u>	<u>\$</u> _	<u>\$ -</u>	\$ 120,132			
Equity Securities: Consumer Sector Information Technology Sector Health Care Sector Financial Sector Total Equity Securities	1,698,477 1,167,592 491,459 264,808	- - - -	- - - -	1,698,477 1,167,592 491,459 264,808			
Fixed Income: Domestic Corporate Bonds U.S. Government Bonds U.S. Government Agency Bonds	- - - -	1,157,462 540,880 39,081	- - - -	1,157,462 540,880 39,081			
Total Fixed Income		1,737,423		1,737,423			
Mutual Funds: Equity Fixed Income	640,038 444,026	<u>-</u>		640,038 444,026			
Total Mutual Funds	1,084,064			1,084,064			
Alternative Investments*				268,822			
Total Investments	\$ 4,826,532	\$ 1,737,423	<u>\$ -</u>	\$ 6,832,777			

3. INVESTMENTS (Continued)

		201	L 9	
Investment Type	Level 1	Level 2	Level 3	Total
Brokerage Cash	\$ 83,690	\$ -	\$ -	\$ 83,690
Equity Securities: Consumer Sector Information Technology Sector Health Care Sector Financial Sector	1,356,762 806,042 396,847 274,639	- - - -	- - - -	1,356,762 806,042 396,847 274,639
Total Equity Securities	2,834,290			2,834,290
Fixed Income: Domestic Corporate Bonds U.S. Government Bonds U.S. Government Agency Bonds Total Fixed Income	- - - -	1,204,028 422,771 38,503 1,665,302	- - - - -	1,204,028 422,771 38,503 1,665,302
Mutual Funds: Equity Fixed Income	549,096 386,003			549,096 386,003
Total Mutual Funds	935,099			935,099
Alternative Investments*				189,353
Total Investments	<u>\$ 3,853,079</u>	<u>\$ 1,665,302</u>	<u>\$ -</u>	<u>\$ 5,707,734</u>

^{*} In accordance with ASC Subtopic 820-10, certain investments that are measured at fair value using the net asset value per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the statements of financial position.

The following is a description of the valuation methodologies used for assets measured at fair value:

Equity securities are valued at the daily closing price as reported by the exchange on which the applicable security is traded (active market).

Mutual funds are valued at the daily closing price as reported by the fund. Mutual funds held by the Organization are registered with the Securities and Exchange Commission. These funds are required to publish their daily net asset value (NAV) and to transact at that price. The mutual funds held by the Organization are deemed to be actively traded.

Corporate and government bonds are valued using pricing models maximizing the use of observable inputs for similar securities. This includes basing value on yields currently available on comparable securities of issuers with similar credit ratings. When quoted prices are not available for identical or similar bonds, the bond is valued under a discounted cash flows approach that maximizes observable inputs, such as current yields of similar instruments, but includes adjustments for certain risks that may not be observable, such as credit and liquidity risks or a broker quote if available. Corporate and government bonds seek to preserve capital while also providing a competitive level of income over time.

Notes to Financial Statements August 31, 2020 and 2019

3. INVESTMENTS (Continued)

Alternative investments are valued at the fair value of those financial assets based on the NAV of those assets. Absent the development of quantitative unobservable inputs by the Organization, the pricing for these assets is based on third-party pricing information, without adjustment by the Organization.

There have been no changes in the fair value measurement methodologies used for the years ended August 31, 2020 and 2019.

Investments are not insured and are exposed to various risks such as interest rate, credit, and overall market volatility. As such, it is reasonably possible that changes in the values of investments will occur in the near term. These changes could materially affect the amounts reported in the statements of financial position and the of statements activities and changes in net assets.

Investments are classified as long-term based on management's intent.

The alternative investment strategy relating to the Organization's investment in the Advantage Advisers Xanthus Fund, LLC (the Fund) is to achieve maximum capital appreciation. To do this, the Fund invests in a portfolio consisting generally of U.S. and foreign companies that its investment advisors believe are well positioned to benefit from demand for their products or services, particularly companies that can innovate or grow rapidly relative to their peers in the market. The Fund is included in alternative investments in the tables on pages 16 and 17.

4. ENDOWMENT

The change in the endowment balance by net asset classification for the years ended August 31, 2020 and 2019, consists of the following:

	Without Donor <u>Restrictions</u>	With Donor Restrictions	Total
Endowment net assets, August 31, 2018	<u>\$ 56,624</u>	<u>\$ 1,370,764</u>	\$ 1,427,388
Net investment return: Interest and dividend income, net of fees Net realized and unrealized losses	37,701 	27,809 (14,380)	65,510 (14,380)
Total investment returns	<u>37,701</u>	13,429	51,130
Endowment net assets, August 31, 2019	94,325	1,384,193	1,478,518
Net investment return: Interest and dividend income, net of fees Net realized and unrealized gains	13,500 	19,318 214,130	32,818 214,130
Total investment returns	13,500	233,448	246,948
Endowment net assets, August 31, 2020	<u>\$ 107,825</u>	<u>\$ 1,617,641</u>	<u>\$ 1,725,466</u>

Notes to Financial Statements August 31, 2020 and 2019

5. PROPERTY AND EQUIPMENT

Property and equipment as of August 31, 2020 and 2019, consists of the following:

	2020	2019
Furniture and fixtures	\$ 1,069,825	\$ 1,069,825
Building and improvements	636,355	636,355
•	1,706,180	1,706,180
Less - accumulated depreciation	1,600,659	1,556,412
	\$ 105,521	\$ 149,768

6. LINE OF CREDIT

The Organization maintains a \$1,150,000 secured revolving line of credit with a bank, which is in effect until terminated by the bank or the Organization. Interest on borrowings is payable monthly at the bank's corporate base lending rate (3.25% and 5.00% at August 31, 2020 and 2019, respectively). Principal is due on demand and the line of credit is secured by the investments without donor restrictions of the Organization of approximately \$107,000 and \$94,000 as of August 31, 2020 and 2019, respectively. As of August 31, 2020 and 2019, the line of credit secures a letter of credit issued for the Commonwealth of Massachusetts Division of Professional Licensure in the amount of \$5,000. There were no outstanding balances on the line of credit as of August 31, 2020 or 2019.

7. NOTE PAYABLE

The Organization is party to a note payable agreement, with an original principal amount of \$1,000,000, maturing in April 2024. The note bears interest at a fixed rate of 5.00%. The note payable is due in monthly principal and interest installments of \$10,626 through maturity. All outstanding principal is due at maturity or may be paid early without penalty. The note is secured by the investments without donor restrictions of the Organization. As of August 31, 2020 and 2019, there was \$452,084 and \$528,879, respectively, outstanding under this agreement.

Based on the above terms, the future minimum principal payments on the note payable are as follows:

<u>Fiscal year</u>	Amount
2021 2022 2023	\$ 107,038 \$ 112,592 \$ 118,434
2024	\$ 114,020

8. ASSETS HELD FOR OTHERS

The MATLP (see Note 1) helps people with disabilities apply for and obtain low-interest bank loans for assistive technology devices and services. The MATLP was established in 2004 with a combination of Federal and state funding and is governed by the Massachusetts Assistive Technology Loan Program Committee (the Committee), a group comprised of fifteen (15) members who were initially appointed jointly by the Organization and the Massachusetts Rehabilitation Commission. Remaining members of the Committee now appoint individuals to fill any vacancies on the Committee.

8. ASSETS HELD FOR OTHERS (Continued)

The Committee has contracted with the Organization to provide daily program management and operation under the guidance of the Committee and to serve as custodian of the assets that support the MATLP. The Organization's responsibilities under the contract include staffing, budget preparation and maintenance as directed by the Committee, direct services to clients and bank liaisons, preparation of monthly and annual reports for the Committee and various other agencies and committees, and oversight of the assets which support the MATLP. The contract remains in effect until otherwise modified and may be terminated by either the Organization or the Committee upon ninety (90) days' written notice.

The MATLP assets are maintained in an investment portfolio that is separate from the Organization's investments. Since these assets are not the property of the Organization, they do not serve as collateral for the Organization's debt (see Notes 6 and 7). These assets are shown as assets held for others with a corresponding liability of an equal amount in the amounts of \$627,271 and \$618,384 in the accompanying statements of financial position as of August 31, 2020 and 2019, respectively.

The Organization is reimbursed for expenses incurred on behalf of the MATLP and receives a management fee based on a percentage of actual operating expenses incurred in the administration of the MATLP as compensation. The management fee amount earned by the Organization was \$238,021 and \$299,783 for the years ended August 31, 2020 and 2019, respectively, and is included in program fees in the accompanying statements of activities and changes in net assets.

9. NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions consist of the following at August 31:

	2020	2019
Subject to the Organization's endowment spending policy and appropriation: Investment in perpetuity (including amounts above the original gifts of \$791,890 and \$785,200 as of August 31, 2020 and 2019, respectively): Richard A. LaPierre Pioneer Fund Assistive Technology Endowment Fund General Endowment Fund	\$ 902,124 448,170 267,347 1,617,641	\$ 785,033 385,536 213,624 1,384,193
Subject to expenditure for specified purposes: Matthew V. Joslin Fund for Unmet Needs Elmer C. Bartels/Camp Scholarship Fund Other	107,292 57,585 35,000 199,877	82,618 46,900 10,000 139,518
Total net assets with donor restrictions	<u>\$ 1,817,518</u>	<u>\$ 1,523,711</u>

The donors have specified that five percent of the monthly average value of both the Elmer C. Bartels/Camp Scholarship Fund and the Matthew V. Joslin Fund for Unmet Needs over the preceding fiscal year shall be made available for distribution.

There were no releases from the Elmer C. Bartels/Camp Scholarship Fund during fiscal years 2020 and 2019. During fiscal year 2019, the Organization released \$4,501 from the Matthew V. Joslin Fund for Unmet Needs. There were no such releases in fiscal year 2020.

Notes to Financial Statements August 31, 2020 and 2019

10. LEASE AGREEMENT

The Technology and Training Center in Boston is leased under an operating lease through July 2024. Monthly payments range between \$7,111 and \$7,314 over the term of the lease. The lease requires the Organization to maintain certain insurance coverage and pay its proportionate share of operating expenses. Rent expense for the Boston facility for the years ended August 31, 2020 and 2019, was \$85,330 and \$186,506, respectively, and is included in occupancy in the accompanying statements of functional expenses.

Future minimum lease payments due under the non-cancelable operating lease obligation are as follows as of August 31:

2021 2022	\$ 85,330 85,333
2022	87,768
2024	<u>80,454</u>
Total minimum lease payments	<u>\$ 338,885</u>

11. RETIREMENT PLANS

The Organization offers a defined benefit pension plan (the Plan). Benefits under the Plan are based on certain service requirements. The Plan was frozen as of October 1, 2002. Benefits earned up until October 1, 2002, were based on years of service and amount of compensation.

Benefit Obligation and Funded Status

A summary of changes in the benefit obligation, Plan assets and funded status for the years ended August 31, 2020 and 2019, is as follows:

2020	2019
\$ 9,498,753	\$ 8,920,153
271,551 (617,760) <u>644,615</u>	340,891 (670,243) 907,952
9,797,119	9,498,753
6,991,036	6,826,241
715,396 355,000 (617,760)	510,038 325,000 (670,243)
7,443,672	6,991,036
\$ 2,353,447	\$ 2,507,717
	\$ 9,498,753 271,551 (617,760) 644,615 9,797,119 6,991,036 715,396 355,000 (617,760) 7,443,672

Notes to Financial Statements August 31, 2020 and 2019

11. RETIREMENT PLANS (Continued)

Benefit Obligation and Funded Status (Continued)

The following table summarizes the Plan's funded status and amounts recognized in the accompanying statements of financial position as of August 31:

	2020	2019
Accrued pension benefit obligation recognized in		
the statements of financial position	\$ 2,353,447	\$ 2,507,717

Plan amounts recognized in the accompanying statements of activities and changes in net assets were as follows for the years ended August 31:

	2020	2019
Net periodic pension cost Pension-related change other than periodic pension cost	\$ 178,955	\$ 225,788
	<u>21,775</u>	513,017
Total recognized cost	\$ 200,730	\$ 738,80 <u>5</u>

Net periodic pension cost is included in operating expenses in the accompanying statements of functional expenses in accordance with ASC 715, *Compensation – Retirement Plans*.

Net periodic pension costs consists of the following for the years ended August 31:

	<u> 2020 </u>	<u>2019</u>
Interest Amortization of net loss Expected return on plan assets	\$ 271,511 215,066 (307,622)	\$ 340,891 181,307 (296,410)
Total net periodic pension cost	<u>\$ 178,955</u>	\$ 225,788

In fiscal year 2020, the Organization implemented the provisions of ASU 2017-07 that require that an employer report the service cost component separately from the other components of net benefit cost. The service cost component is reported in the same lines of the statement of activities and changes in net assets as other compensation costs arising from services rendered by the pertinent employees during the period. The other components of net benefit cost are reported as non-operating activities. In prior years, benefit cost was reported in salaries and wages. Statement of activities and changes in net assets amounts for fiscal year 2019 have been reclassified to give retroactive effect to the adoption of ASU 2017-07 (with no effect on previously-reported change in net assets). There were no service costs incurred for the years ended August 31, 2020 and 2019.

The Organization has used the practical expedient provided by ASU 2017-07 of using amounts disclosed in the retirement plan note in the fiscal year 2019 financial statements as the estimation basis for applying the retrospective requirements of the ASU.

Notes to Financial Statements August 31, 2020 and 2019

11. RETIREMENT PLANS (Continued)

Benefit Obligation and Funded Status (Continued)

Other changes in plan assets and benefit obligations previously recognized in changes in net assets without donor restrictions were as follows as of August 31:

	2020	2019
Amounts previously recognized in net assets without donor restrictions, not yet recognized as periodic	Ć F 120 012	¢ 4 coc ooc
pension cost at the beginning of the year	\$ 5,120,013	\$ 4,606,996
Net loss during the year	21,774	513,017
Amounts previously recognized in net assets without donor restrictions, not yet recognized as periodic		
pension cost at the end of the year	<u>\$ 5,141,787</u>	<u>\$ 5,120,013</u>

Weighted-average assumptions used in determining the benefit obligation and the net periodic benefit costs as of August 31, 2020 and 2019, were as follows:

	2020	2019
Discount rate - benefit obligations Discount rate - net periodic benefit cost Expected long-term rate of return on Plan assets Rate of compensation increase	2.30% 2.95% 5.75% N/A	2.95% 3.95% 5.75% N/A

The expected long-term rate of return on Plan assets was determined based on the average rate of earnings expected to be earned on the current and target asset allocations.

The Organization expects to contribute \$360,000 to the Plan for the year ended August 31, 2021. This amount is shown as the current portion of pension benefit obligation in the accompanying statement of financial position as of August 21, 2020.

The following benefit payments to retired plan beneficiaries from the Plan, as appropriate, are expected to be paid over the next ten fiscal years:

2021	\$ 600,000
2022	590,000
2023	590,000
2024	590,000
2025	580,000
2026 - 2030	<u>2,940,000</u>
	\$ 5,890,000

\$ 5,890,000

Notes to Financial Statements August 31, 2020 and 2019

11. RETIREMENT PLANS (Continued)

Benefit Obligation and Funded Status (Continued)

Plan funding is actuarially determined and is subject to certain tax law limitations. Substantially all Plan assets are actively managed. Target allocation percentages and the weighted-average asset allocations for each major category of Plan assets as of August 31, 2020 and 2019, are as follows:

	2020		2019	
	Allocation Target	Weighted- Average Asset Allocation	Allocation Target	Weighted- Average Asset <u>Allocation</u>
Equity investments Fixed income	70.00% 30.00	48.00% 52.00	70.00% 30.00	40.00% 60.00
Total	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	100.00%

The investment strategy for Plan assets is to utilize a diversified mix of equity and fixed income investments to earn a long-term investment return that meets the Organization's pension plan obligations. Active management strategies are utilized within the Plan in an effort to realize investment returns in excess of market indices.

To arrive at the targeted asset allocation, the Organization and its investment adviser reviewed market opportunities using historic and statistical data, as well as the actuarial valuation report for the Plan, to ensure that the levels of acceptable return and risk are well-defined and monitored. Currently, the Organization's management believes that there are no significant concentrations of risk associated with the Plan assets.

The Organization's pension cost is affected by the discount rate used to measure pension obligations, the level of Plan assets available to fund those obligations at the measurement date, and the expected long-term rate of return on Plan assets. The Organization reviews the assumptions used to measure pension costs, including the discount rate and the expected long-term rate of return on pension assets, on an annual basis. Economic and market conditions at the measurement date impact these assumptions from year to year and it is reasonably possible that material changes in pension cost may be experienced in the future.

Establishing the expected future rate of investment return on the Plan's pension assets is a judgmental matter.

The Organization considers the following factors in determining this assumption:

- The duration of the pension plan liabilities, which drives the investment strategy employed with respect to Plan assets;
- The types of investment classes in which Plan assets are invested, and the expected compound return that can reasonably be expected of those investment classes to earn over the next ten to fifteen-year time period (or such other time period that may be appropriate); and
- The investment returns the Plan can reasonably expect its active investment management program to achieve in excess of the return that could be expected if investments were made strictly in indexed funds.

Notes to Financial Statements August 31, 2020 and 2019

11. RETIREMENT PLANS (Continued)

Benefit Obligation and Funded Status (Continued)

The Organization reviews the expected long-term rate of return on an annual basis and revises it as appropriate. Also, the Organization relies on detailed asset/liability studies performed by third-party professional investment advisors and actuaries. These studies project the Organization's estimated future pension payments and evaluate the efficiency of the allocation of the Organization's Plan assets into various investment categories. The study performed for 2015 supported the reasonableness of the Organization's 6.00% return assumption used for 2020 and 2019, based on its liability duration and market conditions at the time this assumption was set. The Organization believes that these assumptions are appropriate based upon the mix of the investments and the long-term nature of the Plan's investments.

The following table presents information about the Plan assets measured at fair value as of August 31, 2020 and 2019, aggregated by the level in the fair value hierarchy (see page 11) within which those measurements fall:

	2020			
Description	Level 1	Level 2	Level 3	Total
Equity Securities:				
U.S. Large Cap	\$ 2,091,471	\$ -	\$ -	\$ 2,091,471
U.S. Small and Mid-Cap	1,128,878	· -	· -	1,128,878
International .	433,315	-	-	433,315
Fixed Income	3,790,008			3,790,008
Total Plan Assets	<u>\$ 7,443,672</u>	<u>\$ -</u>	<u>\$ -</u>	\$ 7,443,672
	2019			
Description	Level 1	Level 2	Level 3	Total
Equity Securities:				
U.Ś. Large Cap	\$ 1,179,731	\$ -	\$ -	\$ 1,179,731
U.S. Small and Mid-Cap	412,586	-	-	412,586
International ·	1,187,983	-	-	1,187,983
Fixed Income	4,210,736			4,210,736
Total Plan Assets	\$ 6,991,036	\$ <u>-</u>	\$ <u>-</u>	\$ 6,991,036

The fair value of equity securities is based on publicly quoted values on the last business day of the year.

Investments in fixed income are based on the publicly quoted net asset values on the last business day of the year.

The fair value of the pension liability was determined by a third-party professional investment advisor and actuary. The Organization relies on detailed asset/liability studies performed by these parties. These studies project the Organization's estimated future pension payments and evaluate the efficiency of the allocation of the Organization's Plan assets into various investments categories. The valuation methodology uses observable inputs in calculating fair value.

Notes to Financial Statements August 31, 2020 and 2019

11. **RETIREMENT PLANS** (Continued)

Defined Contribution Plan

The Organization sponsors a defined contribution plan covering substantially all of its employees who meet certain eligibility requirements. The Organization may make discretionary matching contributions to the plan as periodically determined. During the years ended August 31, 2020 and 2019, the Organization made discretionary matching contributions to this plan in the amounts of \$40,998 and \$43,575, respectively.

12. RELATED PARTY TRANSACTIONS

The Organization is an affiliate of and pays membership fees to Easter Seals, Inc. (National) in return for the exclusive right to the Easter Seals name in Massachusetts. These fees totaled \$76,864 and \$74,066 for the years ended August 31, 2020 and 2019, respectively, which are reflected as membership fees in the accompanying statements of functional expenses. In addition, the Organization paid National \$185 and \$2,126 for other materials and services for the years ended August 31, 2020 and 2019, respectively, which are included in advertising and marketing materials in the accompanying statements of functional expenses. The Organization had no amounts due to National as of August 31, 2020 and 2019.

13. CONCENTRATIONS

Credit Risk

The Organization maintains its cash balances in Massachusetts banks. The Federal Deposit Insurance Corporation insures balances at each bank up to certain amounts. At certain times during the year, cash balances exceeded the insured amounts. The Organization has not experienced any losses in such accounts. The Organization believes it is not exposed to any significant credit risk on its cash.

Funding

The Organization derives significant revenue from the Commonwealth of Massachusetts (the Commonwealth). Revenue from the Commonwealth represents 27% of the Organization's total operating revenue and other support for each of the years ended August 31, 2020 and 2019. As of August 31, 2020 and 2019, 56% and 21%, respectively, of the Organization's program fees receivable were due from the Commonwealth.

At August 31, 2020, outstanding contributions receivable from one donor represented approximately 17% of the grants and contributions receivable balance. At August 31, 2019, outstanding contributions receivable from four donors represented approximately 30% of the grants and contributions receivable balance.

14. INDEMNIFICATIONS

In the ordinary course of business, the Organization enters into various agreements containing standard indemnification provisions. The Organization's indemnification obligations under such provisions are typically in effect from the date of execution of the applicable agreement through the end of the applicable statute of limitations. The aggregate maximum potential future liability of the Organization under such indemnification provisions is uncertain. As of August 31, 2020 and 2019, no amounts have been accrued related to such indemnification provisions.

Notes to Financial Statements August 31, 2020 and 2019

15. LIQUIDITY

Financial assets available for use by the Organization within one year from the statements of financial position date are as follows:

	2020	2019
Cash	\$ 2,065,292	\$ 472,523
Program fees receivable	453,851	1,391,810
Grants and contributions receivable	734,668	482,814
Total	\$ 3,253,811	\$ 2,347,147

The Organization has a policy to structure its financial assets to be available and liquid as its obligations become due. As of August 31, 2020 and 2019, the Organization has financial assets equal to approximately three and two months of operating expenses, respectively. In addition, the Organization has a line of credit agreement (see Note 6) which allows for additional available borrowings up to \$1,150,000.

16. CONDITIONAL GRANT

In fiscal year 2020, the Organization applied for and was awarded a loan of \$2,156,300 from the Paycheck Protection Program established by the Coronavirus Aid, Relief and Economic Security Act (CARES Act). The funds were used to pay certain payroll costs, including benefits as well as rent and utilities during a covered period as defined in the CARES Act. A portion of these funds may be forgiven, as defined in the agreement, at the end of the covered period and the remainder of the funds will be due over a two-year period with interest at 1%. Any repayment will be deferred until October 27, 2020, when the note, plus interest, will be due in equal monthly payments through April 27, 2022. The forgiveness calculations are subject to review and approval by the lending bank and the Small Business Association (SBA). In addition, because the Organization was awarded a loan over \$2 million, the loan will be subject to an audit by the SBA. In the opinion of management, the results of such reviews and audit will not have a material effect on the financial position of the Organization as of August 31, 2020, and on the changes in its net assets for the year then ended.

The Organization believes there is not more than a remote chance this loan will not be forgiven and, therefore, is accounting for it as a conditional grant under ASC Subtopic 958-605. It is determined that this grant is conditional upon certain performance requirements and the incurrence of eligible expenses. Amounts received are recognized as revenue when the Organization has incurred expenditures in compliance with the loan application and CARES Act requirements. As of August 31, 2020, the Organization recognized \$2,156,300 of grant revenue, which is included in grants and contributions in the accompanying fiscal year 2020 statement of activities and changes in net assets. The Organization has not accrued interest as of August 31, 2020, since it expects the interest to be forgiven.

17. CONTINGENCY

In March 2020, the COVID-19 coronavirus (COVID-19) pandemic emerged in the United States, triggering widespread government mandated and voluntary business closures, which in turn have led to substantial interruptions in financial markets, employment and the economy as a whole. Though the potential financial effects cannot be reasonably estimated at this time, these circumstances may have adverse effects on the Organization, its operations and future financial statements.

Management of the Organization is monitoring these events closely to assess the financial impact of the situation and determine appropriate courses of action. As of the date of this report, the Organization is unable to accurately predict how COVID-19 will affect the results of its operations because the disease's severity and the duration of the outbreak are uncertain.