Audited Consolidated Financial Statements and Supplementary Information

For the years ended June 30, 2016 and 2015

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INDEPENDENT AUDITOR'S REPORT

To the Boards of Directors
Easter Seals Blake Foundation and Subsidiary

Report on the Consolidated Financial Statements

We have audited the accompanying consolidated financial statements of Easter Seals Blake Foundation and Subsidiary (nonprofit organizations), which comprise the consolidated statements of financial position as of June 30, 2016 and 2015, and the related consolidated statements of activities and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Easter Seals Blake Foundation and Subsidiary as of June 30, 2016 and 2015, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

INDEPENDENT AUDITOR'S REPORT, Continued

Other Matters

Report on Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the basic consolidated financial statements. The accompanying Schedules of Functional Expenses are presented for purposes of additional analysis and are not a required part of the basic consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated February 20, 2017, on our consideration of Easter Seals Blake Foundation and Subsidiary's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Easter Seals Blake Foundation and Subsidiary's internal control over financial reporting and compliance.

February 20, 2017

LUDNIA KLEWER + CO. PUC.

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION June 30, 2016 and 2015

ASSETS

ASSETS		
	2016	2015
Current assets: Cash Cash accounts held for clients Grants and accounts receivable, net Prepaid expenses and other current assets	\$ 1,303,01 22,01 3,933,17 125,22	1 25,137 7 4,871,029
Total current assets	5,383,42	5,440,899
Investments - deferred compensation Property and equipment, net Intangible assets Other assets	837,87 8,834,78 455,00 179,46	1 9,268,694 0 455,000
Total assets	\$ 15,690,54	4 \$ 16,242,360
LIABILITIES AND NE	T ASSETS	
		9
Current liabilities: Accounts payable Accrued expenses Cash accounts held for clients Line of credit Interest rate swap agreement Notes payable, current portion	\$ 1,105,79 2,039,74 22,01 1,689,84 132,73 776,79	1,972,190 1 25,137 2,420,000 2 30,518
Total current liabilities	5,766,92	6,189,569
Notes payable, non-current portion Deferred compensation liability	3,487,16 837,87	· · · ·
Total liabilities	10,091,96	10,763,417
Unrestricted net assets: General operating Expended for property and equipment	950,22 4,438,08	
Total unrestricted net assets	5,388,31	2 5,474,443
Temporarily restricted	210,27	70 4,500
Total net assets	5,598,58	5,478,943

Total liabilities and net assets

16,242,360

15,690,544

CONSOLIDATED STATEMENT OF ACTIVITIES For the year ended June 30, 2016

	Unrestricted	Temporarily Restricted	Totals
Revenue and support: Grants In-kind contributions Tuition and fees Other public support Other revenue Special events, net Gain on sale of property and equipment	\$ 36,837,018 944,615 773,554 429,621 112,483 97,799 41,169	\$ 205,770	\$ 37,042,788 944,615 773,554 429,621 112,483 97,799 41,169
Total revenue and support	39,236,259	205,770	39,442,029
Expenses: Program services Management and general Fund-raising	35,225,690 3,827,275 167,211)	35,225,690 3,827,275 167,211
Total expenses	39,220,176		39,220,176
Other income (expenses): Loss on interest rate swap fair value	(102,214)	·	(102,214)
Change in net assets	(86,131)	205,770	119,639
Net assets, beginning of year	5,474,443	4,500	5,478,943
Net assets, end of year	\$ 5,388,312	\$ 210,270	\$ 5,598,582

CONSOLIDATED STATEMENT OF ACTIVITIES For the year ended June 30, 2015

	4		
		Temporarily	
	Unrestricted	Restricted	Totals
Revenue and support: Grants In-kind contributions Tuition and fees Other public support Special events, net Other revenue Loss on sale of property and equipment	\$ 32,354,276 903,233 827,946 155,377 112,586 108,695 (23,402)	\$ 4,500 - - - - - - -	\$ 32,358,776 903,233 827,946 155,377 112,586 108,695 (23,402)
Total revenue and support	34,438,711	4,500	34,443,211
Expenses: Program services Management and general Fund-raising	31,496,658 3,363,019 151,066		31,496,658 3,363,019 151,066
Total expenses	35,010,743_	-	35,010,743
Other income (expenses): Loss on interest rate swap fair value	(30,797)		(30,797)
Change in net assets	(602,829)	4,500	(598,329)
Net assets, beginning of year	6,077,272	527	6,077,272
Net assets, end of year	\$ 5,474,443	\$ 4,500	\$ 5,478,943

CONSOLIDATED STATEMENTS OF CASH FLOWS For the years ended June 30, 2016 and 2015

	2016			2015		
Cash flows from operating activities:	Φ.	440.620	¢.	(598,329)		
Change in net assets	\$	119,639	\$	(596,529)		
Adjustments to reconcile change in net assets						
to net cash provided by (used in) operating activities: Provision for uncollectible grants and accounts receivable		54,742		27,212		
Depreciation and amortization		649,840		702,495		
In-kind contributions - property and equipment		-		(17,038)		
(Gain) loss on disposal of property and equipment		(41,169)		23,402		
Change in investments - deferred compensation		42,202		(6,814)		
Loss on interest rate swap agreement		102,214		30,797		
Changes in operating assets and liabilities:				~		
Grants and accounts receivable		883,110		(121,331)		
Prepaid expenses and other current assets		(7,459)		33,691		
Other assets		18,228		(23,603)		
Accounts payable		497,162		(502,169)		
Accrued expenses		(210,969)		(102,452) 6,814		
Deferred compensation liability	-	(42,202)				
Total adjustments	-	1,945,699	8	51,004		
Net cash provided by (used in) operating activities		2,065,338		(547,325)		
Cash flows from investing activities:						
Proceeds from sale of property and equipment		41,169		33,705		
Purchases of property and equipment		(215,927)		(275,157)		
Net cash used in investing activities		(174,758)		(241,452)		
Cash flows from financing activities:						
Advances on line of credit		4,450,000		10,185,000		
Repayments on line of credit		(5,180,152)		(9,205,000)		
Principal payments on notes payable		(284,382)	_	(137,014)		
Net cash (used in) provided by financing activities		(1,014,534)	_	842,986		
Net change in cash		876,046		54,209		
Cash, beginning of year	-	426,965	_	372,756		
Cash, end of year	\$	1,303,011	\$	426,965		
Supplemental cash flow information:						
Cash paid during the year for interest	\$	363,207	\$	350,784		
Supplemental schedule of noncash investing and financing activities:				Signal Westernor		
In-kind contributions - property and equipment	\$	-	\$	42,011		

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS For the years ended June 30, 2016 and 2015

1. Organization

Easter Seals Blake Foundation is a nonprofit, community-based organization whose purpose is to provide services for children and adults in southern Arizona. Services include adult service programs, children and family service programs, residential programs, and summer programs to serve those with neurological and neuromuscular disorders. Childcare is provided to offer support and services which promote healthy relationships within families and communities by assisting and encouraging individuals to grow, learn and achieve their goals through inclusive, developmentally appropriate education, timely assessment and intervention, and respectful, reflective partnerships. Blake Holding Corporation is a nonprofit, community based organization whose purpose is to hold title to and manage real and personal property in support of Easter Seals Blake Foundation's programs.

2. Summary of Significant Accounting Policies

Financial Statement Presentation

The consolidated financial statements include the accounts of Easter Seals Blake Foundation and its commonly managed subsidiary, Blake Holding Corporation (collectively referred to as the Organization). The organizations do not share a common board of directors. All intercompany accounts and transactions have been eliminated in consolidation.

The consolidated financial statements are presented on the basis of unrestricted, temporarily restricted, and permanently restricted net assets in accordance with accounting principles generally accepted in the United States applicable to nonprofit organizations.

- Unrestricted net assets Net assets that are not subject to donor-imposed stipulations. A portion
 of the unrestricted net assets have been designated by the board of directors as expended for
 property and equipment to reflect the total carrying value after accumulated depreciation of all
 property and equipment, net of directly related liabilities. Remaining unrestricted net assets are
 available for general operations of the Organization.
- Temporarily restricted net assets Net assets that are subject to donor-imposed stipulations that may or will be met either by actions of the Organization and/or the passage of time. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the consolidated statement of activities as net assets released from restrictions. There was \$210,270 and \$4,500 in temporarily restricted assets at June 30, 2016 and 2015, respectively.
- Permanently restricted net assets Net assets that are subject to donor-imposed stipulations that they be maintained permanently by the Organization. There are no permanently restricted net assets at June 30, 2016 and 2015.

Public Support and Revenue

Grants and other contributions of cash and other assets are reported as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or a purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the consolidated statement of activities as net assets released from restrictions.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS For the years ended June 30, 2016 and 2015

2. Summary of Significant Accounting Policies, Continued

Donated Services, Materials and Facilities

Donated materials and facilities are valued at their fair market value. Donated services are recognized in the consolidated financial statements at their fair market value if the following criteria are met:

- The services require specialized skills and are provided by individuals possessing those skills;
- The services would typically need to be purchased if not donated.

The Organization utilizes the services of outside volunteers in support of program operations. Volunteer services that do not meet the criteria for recognition under accounting principles generally accepted in the United States of America are not recognized in the accompanying consolidated financial statements.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Functional Allocation of Expenses

The costs of providing the various programs have been summarized on a functional basis in the consolidated statements of activities. Expenses that can be identified with a specific program are allocated directly according to their natural classification. Other expenses that are common to several functions are allocated by other reasonable methods.

Income Taxes

Easter Seals Blake Foundation and Blake Holding Corporation are nonprofit organizations under Internal Revenue Code (IRC) Section 501(c)(3), and as such are exempt from both Federal and Arizona income taxes. Therefore, no provision has been made for income taxes in the accompanying consolidated financial statements. There were no income taxes paid during the years ended June 30, 2016 and 2015.

Easter Seals Blake Foundation and Blake Holding Corporation are also public charities under the IRC Sections 509(a)(1) and 170(b)(1)(A)(vi). This classification allows for donations to both organizations to be deductible as charitable contributions on income tax returns.

The Organization's policy is to disclose or recognize income tax positions based on management's estimate of whether it is reasonably possible or probable, respectively, that a liability has been incurred for unrecognized income tax positions. As of June 30, 2016, there were no uncertain tax positions that are potentially material.

<u>Cash</u>

The Organization considers all highly-liquid investments available for current use with an initial maturity of three months or less to be cash equivalents. There are no cash equivalents at June 30, 2016 and 2015. The Federal Deposit Insurance Corporation (FDIC) insures cash accounts at banks up to \$250,000 per institution. At June 30, 2016 and 2015, the Organization has \$1,280,228 and \$202,660, respectively, on deposit in excess of the FDIC limit. It is the opinion of management that the solvency of the referenced financial institutions is not of concern at this time.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS For the years ended June 30, 2016 and 2015

2. Summary of Significant Accounting Policies, Continued

Grants and Accounts Receivable

The Organization uses the allowance method to account for uncollectible grants and accounts receivable. At June 30, 2016 and 2015, the balance of grants and accounts receivable included \$494,812 and \$598,990, respectively, of amounts over ninety days past due. Management recognizes the need for an allowance. Currently, management has estimated \$43,627 and \$60,536 in the allowance for doubtful accounts based on actual losses recognized during the years ended June 30, 2016 and 2015, respectively. Management's policy is to revise the allowance as necessary based on historical trends.

Property and Equipment

Purchased property and equipment is recorded at cost. Donations of property and equipment are recorded as support at their estimated fair value. Such donations are reported as unrestricted support unless the donor has restricted the donated assets to a specific purpose. Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as restricted support. Absent donor stipulations regarding how long those donated assets must be maintained, the Organization reports expirations of donor restrictions when the donated or acquired assets are placed in service as instructed by the donor. The Organization reclassifies temporarily restricted net assets to unrestricted net assets at that time.

The cost of repairs and maintenance is charged to expense in the year incurred. Expenditures that increase the useful lives of the assets are capitalized and depreciated. The Organization's policy is to capitalize expenditures for property and equipment that exceed \$5,000. Property and equipment is depreciated using the straight-line method over the following estimated useful lives of the assets:

Buildings		40 years
Building improvements		10 years
Leasehold improvements		10 years
Furniture, fixtures and equipment	8	2 - 15 years
Vehicles		3 - 5 years

Goodwill

Goodwill in the amount of \$455,000 at June 30, 2016 and 2015 relates to the acquisition of Supported Living Systems, Inc (SLS). Subsequent to the acquisition, the activities of SLS became a program of Easter Seals Blake Foundation.

Management periodically reviews the carrying value of goodwill to determine whether impairment may exist. The Organization considers relevant cash flow and profitability information, including estimated future operating results, trends, and other available information, in assessing whether the carrying value of goodwill can be recovered. If the Organization determines that the carrying value of goodwill is impaired, it reduces the value by a charge to operations in the amount of the impairment. The Organization has determined that the value of goodwill at June 30, 2016 and 2015 has not been impaired.

Other Assets

Other assets consist of security deposits paid for leased properties and the cash surrender value of a key man life insurance policy owned by the Organization.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS For the years ended June 30, 2016 and 2015

Summary of Significant Accounting Policies, Continued

Reclassifications

Certain items from 2015 have been reclassified to conform to the 2016 financial statement presentation.

3. Grants and Accounts Receivable

Grants and accounts receivable consist of the following at June 30,:

		2016	 2015
Arizona Department of Economic Security United Way of Greater Tucson Cenpatico Other grants and accounts receivable First Things First Southwest Human Development Casa De Los Niños Optum Parent Aide Services NICP Marana Arizona Department of Transportation Providence of Arizona Parent Aide Transportation Pantano Doris Duke Foundation CODAC Evercare by United Health Care La Frontera	\$	2016 1,043,292 495,631 478,456 593,705 338,127 268,451 207,473 207,091 147,037 59,468 52,027 32,549 30,664 14,268 8,313 252	\$ 1,026,404 225,936 473,769 592,463 345,824 311,932 309,590 63,554 258,887 72,864 163,669 38,882 150,687 25,023 566,934 77,338 95,976 8,698 123,135
Total grants and accounts receivable Less: allowance for doubtful accounts	-	3,976,804 (43,627)	 4,931,565 (60,536)
Grants and accounts receivable, net	\$	3,933,177	\$ 4,871,029

4. Investments - Deferred Compensation

Investments held for the deferred compensation liability (see Note 12) consist of mutual funds valued at fair market value. The balance of investments – deferred compensation is \$837,870 and \$880,072 at June 30, 2016 and 2015, respectively. The net investment (loss) income for the years ended June 30, 2016 and 2015 is (\$17,437) and \$25,959, respectively, and has been recorded in the consolidated statement of activities as an offset to the related change in compensation expense.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS For the years ended June 30, 2016 and 2015

5. Fair Value Measurements

The Financial Accounting Standards Board has established a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1 measurements) and the lowest priority to unobservable inputs (level 3 measurements). The three levels of the fair value hierarchy are described as follows:

Level 1:

Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Organization has the ability to access

Level 2:

Inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability;
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3:

Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

Following is a description of the valuation methodologies used for assets and liabilities measured at fair value. There have been no changes in the methodologies used at June 30, 2016 and 2015.

- Mutual funds: Valued at the net asset value of shared held in the deferred compensation plan account at year end.
- . Interest rate swap agreement: Valued based on the observed LIBOR and other rates.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Organization believes its valuation methodologies are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS For the years ended June 30, 2016 and 2015

5. Fair Value Measurements, Continued

Fair values of financial instruments measured on a recurring basis at June 30, 2016 are:

	Investments - Deferred Compensation							
	_	Level 1	Level 2		Level 3			Total
Mutual funds:								
Mid-cap blend	\$	206,107	\$	3 17 .5	\$		\$	206,107
Intermediate government		172,801				*		172,801
Large growth		112,470		-		2		112,470
Foreign small/mid value		98,843		-		<u> </u>		98,843
Allocation		73,534		5 		=		73,534
Small blend		50,567		-		æ		50,567
Large blend		40,600		-		4		40,600
Mid-cap growth		20,578	14	(+)		~		20,578
Small growth		20,106	73	-				20,106
Foreign large value		17,977		360		(2))		17,977
Large-cap		15,301		144				15,301
Large value		6,000		-		-		6,000
Real estate		2,899				¥)		2,899
		87		9**				87
High-yield	-				_			
Total investments at fair value	\$	837,870	\$	-	\$. \$	837,870
				Financia	al Liab	ilities		
3		Level 1		Level 2		evel 3		Total
Interest rate swap agreement	\$	-	\$	(132,732)	\$	22	\$	(132,732)

Fair values of financial instruments measured on a recurring basis at June 30, 2015 are:

	Investments - Deferred Compensation							
	Level 1		Level 2		Level 3			Total
Mutual funds:								
Mid-cap blend	\$	226,204	\$	-	\$	9	\$	226,204
Intermediate government		175,954		-		2 00 0		175,954
Large growth		127,129		-		(44)		127,129
Foreign small/mid value		107,483				-		107,483
Allocation		65,282		-		-		65,282
Small blend		60,166		199		. .		60,166
Large blend		57,812		104				57,812
Mid-cap growth		20,638		Vär		-		20,638
Foreign large value		14,359		· ·		-		14,359
-		14,102		-		-		14,102
Large-cap Small growth		10,610		36		(#2)		10,610
•		171		162		3#3		171
High-yield Large value		162		ě		187		162
Total investments at fair value	\$	880,072	\$		\$) e (\$	880,072

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS For the years ended June 30, 2016 and 2015

Fair Value Measurements, Continued

	Financial Liabilities							
	Level 1		Level 2		Level 3		Total	
Interest rate swap agreement	\$		\$	(30,518)	\$		\$	(30,518)

6. Property and Equipment

Property and equipment consists of the following at June 30,:

	2016	2015
Land Buildings Building improvements Leasehold improvements Furniture, fixtures and equipment Vehicles	\$ 1,351,824 8,426,609 1,247,226 598,412 659,917 1,667,578	\$ 1,351,824 8,426,609 1,220,762 559,135 541,071 1,636,237
Total property and equipment Less accumulated depreciation	13,951,566 (5,116,785)	13,735,638 (4,466,944)
Property and equipment, net	\$ 8,834,781	\$ 9,268,694

7. Line of Credit

The Organization has a revolving line of credit with a bank. As of June 30, 2016 and 2015, the maximum amount available to borrow was \$3,000,000. On October 15, 2016, agreement was amended to include a maximum borrowing amount of \$2,500,000, a maturity date of February 15, 2017 and compliance with certain financial covenants. The outstanding balance at June 30, 2016 and 2015 was \$1,689,848 and \$2,420,000, respectively. The Organization was in compliance with the financial covenants at June 30, 2016. As of February 20, 2017, the line of credit is temporarily extended with renewal pending review of these audited consolidated financial statements.

The interest rate is based on LIBOR plus 2.75% with a floor of 4% for the years ended June 30, 2016 and 2015 (LIBOR at June 30, 2016 and 2015 was 0.4676% and 0.7703%, respectively) and is secured by property liens, accounts receivable, and grants receivable. On October 15, 2016, the interest rate was modified to LIBOR plus 3.50% with a floor of 5%. The outstanding balance on the line is limited to 80% of the balances of "eligible accounts and grants receivable" (primarily defined as balances less than 60 days past due).

8. Notes Payable

0	 2016	 2015
Note payable to a bank, due in monthly installments of \$6,653, including interest at 6.875% through October 2015, with final balloon payment of \$554,071 due November 2015, collateralized by a building and land.	\$ 540,101	\$ 567,423
Note payable to a bank, due in monthly installments of \$4,367, including interest at 6.8% through October 2017, with final balloon payment of \$382,181 due October 2017, collateralized by a building and land. The loan was paid in full during October 2016. See Note 17.	408,728	431,994

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS For the years ended June 30, 2016 and 2015

Notes Payable, Continued

Notes Payable, Continued		2016	2015
Note payable to the USDA, due in monthly installments of \$4,538, including interest at 5.00%, with all principal and interest due February 2020, collateralized by present and future income, accounts receivable, and general intangibles.		207,866	250,758
Note payable to a bank, due in monthly installments of \$2,245, including interest at 6.58% through February 1, 2021, with final balloon payment of \$198,446 due February 1, 2021, collateralized by a building and land. On March 11, 2016, the maturity date of this note was changed to December 1, 2017. The loan was paid in full during October 2016. See Note 17.		250,254	258,493
Note payable to a bank, due in monthly installments of \$8,959, including interest at 4.8%, with all principal and interest due May 28, 2025, collateralized by buildings and land. On March 11, 2016, the maturity date of this note was changed to December 1, 2017. The loan was paid in full during October 2016. See Note 17.		780,857	842,958
Note payable to a capital company, due in monthly installments of \$6,046, including interest at 9.8% through October 2016, collateralized by software.		23,698	90,331
Note payable to a bank, due in monthly installments of \$13,050, variable interest rate at LIBOR plus 2.75%, with all principal and interest due June 26, 2022, collateralized by a building and land.		2,052,457	 2,106,386
Total notes payable		4,263,961	4,548,343
Current portion		(776,798)	 (854,567)
Non-current portion	\$	3,487,163	\$ 3,693,776
Principal maturities of notes payable are:			
Year ended June 30.: 2017 2018 2019 2020 2021 Thereafter	\$	776,798 1,435,829 112,910 118,110 82,311 1,738,003	
	Ψ	7,200,301	

In accordance with two of the bank notes payable, the Organization is required to maintain a debt service coverage ratio of at least 1.25 to 1 and a debt to net worth ratio of not more than 1.75 to 1 as measured at each fiscal year-end. At June 30, 2016, the Organization was not in compliance with the debt service coverage ratio. However, the Organization received a waiver from the bank as the properties associated with these two notes were sold during October 2016, and the related balances were repaid in full.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS For the years ended June 30, 2016 and 2015

9. Grant Revenue

Grant revenue consists of the following for the years ended June 30,:

			2016		2015	è
Arizona Department of Economic Security		\$	12,038,307	\$	11,772,715	
Cenpatico			10,384,550		2,630,930	
Community contracts			4,188,113		4,821,502	
United Way of Greater Tucson			2,854,701		2,193,260	
First Things First			2,035,271		2,067,119	
Child Parent Centers, Inc.	8		2,167,387		1,849,033	
DES - Arizona Children, Youth and Familes			1,509,056		1,491,095	
Casa De Los Niños			1,223,882		2,253,081	
Community Partnership of Southern Arizona			639,066		1,949,808	
Sunnyside School District			2,455		450,873	
Evercare by United Healthcare		-			879,360	į
E		\$	37,042,788	\$	32,358,776	
				-		

10. Grant Revenue - Arizona Department of Economic Security

The Organization has been classified as a vendor, rather than a subrecipient, under some of its contracts with the Arizona Department of Economic Security (DES). The classification of vendor exempts the Organization from the requirements under the U.S. Office of Management and Budget Circular A-133 *Audits of States, Local Governments, and Non-Profit Organizations* for revenues earned under those DES contracts.

However, DES requires the following reconciliation of DES grant revenue for the years ending June 30,:

DES Contract Number		2016		2015
#E2709013/06032	\$	9,550,827	\$	9,031,629
#ADES14-066785 through ADES14-084629		923,915		-
#ADCS14-074894		894,646		Ξ.
#ADES12-036700 through ADES12-036708		660,510		<u> </u>
Other contracts		639,737		1,198,446
#ADCS15-083594		549,450	(4)	-
#ADHS 15-091338/00004869, ADHS14-074962		328,278		=
#E1801002				1,139,049
#E4325030		-		1,081,182
#DES070036-01		2		699,442
#DES060009-006				114,062
	\$	13,547,363	\$	13,263,810
	,			

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS For the years ended June 30, 2016 and 2015

11. Special Events

Special event activities consist of the following for the years ended June 30,:

	2016							
	F	Revenue	Expenses		Ne	t Revenue_		
Celebrity chefs Golf tournament Walk With Me and other events	\$	56,174 30,683 42,859	\$	19,762 3,411 8,744	\$	36,412 27,272 34,115		
Special events, net	\$	129,716	\$	31,917	\$	97,799		
	2015							
	F	Revenue	E	xpenses	_Ne	t Revenue_		
Celebrity chefs Golf tournament Walk With Me and other events	\$	58,236 36,091 53,475	\$	11,669 7,029 16,518	\$	46,567 29,062 36,957		
Special events, net	\$	147,802	\$	35,216	\$	112,586		

12. Retirement Plan

403(b) Plan

The Organization sponsors a salary deferral plan under Section 403(b) of the IRC. The plan allows eligible employees to defer a portion of their compensation, on a tax-deferred basis, until the employee withdraws the funds. At the Board of Directors' discretion, the Organization may match employee contributions at the rate of \$0.50 per \$1.00 up to a maximum of 6% of salary deferred. Total expense under this plan for the years ended June 30, 2016 and 2015 was \$236,997 and \$230,411, respectively, and is included with employee benefits in the consolidated schedule of functional expenses.

457(b) Deferred Compensation Plan

The Organization has a 457(b) eligible deferred compensation plan (457(b) Plan) that allows eligible employees to defer pretax annual compensation up to certain limitations imposed by the IRS. The 457(b) Plan covers employees of the Organization whose annual salary is in excess of limits imposed by the IRS. The organization reports assets and liabilities of equal amounts attributable to the amount deferred and the related investment earnings. The Organization's invested deferred compensation assets consist of mutual funds which are classified as level 1 securities in accordance with accounting principles generally accepted in the United States of America. The balance in the deferred compensation plan as of June 30, 2016 and 2015 is \$837,870 and \$880,072 respectively.

13. Operating Leases

The Organization leases offices, facilities, equipment and vehicles for their programs and administrative offices under non-cancelable, long-term operating leases with various expirations through April 2021. Two of the leases require the Organization to pay for their share of property taxes and common area charges. During the years ended June 30, 2016 and 2015, total rent expense was \$1,479,054 and \$1,271,383, respectively.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS For the years ended June 30, 2016 and 2015

13. Operating Leases, Continued

Future minimum lease payments under these leases are:

Year ended December 31,:

		\$	3,723,740
	Thereafter	V200	385,944
	2021		147,886
	2020		366,241
	2019	9	568,756
70	2018		858,700
	2017	\$	1,396,213

14. Contingent Liabilities

The Organization is subject to audit by their grantor agencies. Contingent liabilities to grantors, if any, have not been determined at June 30, 2016 and 2015.

Concentrations

During the years ended June 30, 2016 and 2015, the Organization received approximately 31% and 34%, respectively, of its total support and revenue from the Arizona Department of Economic Security.

16. Derivative Transactions

The Organization makes limited use of derivative instruments for the purpose of managing interest rate risks. During the years ended June 30, 2016 and 2015, the Organization had an interest rate swap agreement to reduce the impact of changes in the interest rate on a floating rate real estate note payable.

As of June 30, 2016 and 2015, the Organization has recognized a derivative liability in the amount of \$132,732 and \$30,518, respectively, on the consolidated statements of financial position. The derivative is designated as and met all of the criteria for a cash flow hedge. Changes in the fair value of the derivatives are recorded in unrestricted net assets.

During the year ended June 30, 2012, the Organization entered into a second interest rate swap agreement with a bank. The outstanding balance of the related note payable at June 30, 2016 and 2015 was \$2,052,457 and \$2,106,386, respectively. This agreement effectively changes the Organization's maximum interest rate exposure on this floating rate note, due June 2022, to a fixed rate of 4.85%.

17. Subsequent Events

During October 2016, 17 properties were sold to an investor under a sale-leaseback agreement in which separate lease agreements were executed for each property. The total selling price was \$3,996,000, and the Organization recognized a combined net gain on the sale of approximately \$440,000. In accordance with accounting principles generally accepted in the United States of America, the gain will be deferred and recognized ratably over the lives of the respective property leases.

The Organization was unaware of any additional subsequent events as of February 20, 2017, the date the consolidated financial statements were available to be issued.



CONSOLIDATED SCHEDULE OF FUNCTIONAL EXPENSES For the year ended June 30, 2016

a a	-	Program Services	M	lanagement and General	<u>Fu</u>	nd-raising	Total
Salaries and wages Employee benefits Payroll taxes	\$	22,387,439 2,405,649 2,127,838	\$	2,078,982 192,820 165,200	\$	40,396 6,410 2,966	\$ 24,506,817 2,604,879 2,296,004
Total payroll and related		26,920,926		2,437,002		49,772	29,407,700
Occupancy costs Professional fees Supplies Autombile Information technology Depreciation and amortization Provider incentives Staff recruitment and retention Telecommunications Other operating Interest Travel Sponsorship facility and meals Equipment Miscellaneous		1,860,908 796,269 1,164,942 1,087,257 595,315 617,348 619,361 429,725 367,613 214,119 359,575 138,166		444,921 468,525 31,118 5,272 163,311 32,492 - 31,013 18,773 167,484 3,632 14,261 - 4,604 4,867		1,398 - - 1,398 - - 12,126 99,778 3,785	2,305,829 1,265,026 1,196,180 1,092,529 758,626 649,840 619,361 462,136 386,386 381,603 363,207 164,553 99,778 46,095 21,327
Total expenses	\$	35,225,690	\$	3,827,275	\$	167,211	\$ 39,220,176

Supplementary Information.
See independent auditor's report.

CONSOLIDATED SCHEDULE OF FUNCTIONAL EXPENSES For the year ended June 30, 2015

	_	Program Services	N	lanagement and General	Fu	ınd-raising	_	Total
Salaries and wages	\$	19,412,445	\$	1,954,667	\$	40,225	\$	21,407,337
Employee benefits Payroll taxes		2,286,637 1,706,620		193,290 159,188		9,103 6,237		2,489,030 1,872,045
Total payroll and related	-	23,405,702		2,307,145		55,565	91111	25,768,412
Occupancy costs		1,828,387		459,595				2,287,982
Professional fees		1,181,518		307,821		:*:		1,489,339
Supplies		1,142,665		34,676		: -		1,177,341
Autombile		1,166,064		_		(2)		1,166,064
Depreciation and amortization		667,371		35,124		-		702,495
Staff recruitment and retention		515,641		38,587		8,101		562,329
Information technology		386,285		108,633		135		495,053
Provider incentives		346,514		-		==		346,514
Telecommunications		324,738		30,479		~		355,217
Interest		347,277		3,507		(4)		350,784
Travel		122,034		15,963		7,258		145,255
Sponsorship facility and meals		:=		4		70,601		70,601
Equipment		51,710		9,467		9,406		70,583
Miscellaneous		10,752		12,022	_			22,774
Total expenses	\$	31,496,658	\$	3,363,019	\$	151,066	\$	35,010,743

Supplementary Information.
See independent auditor's report.